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MNC-I Training Assistance Strategy

***Problem Statement: How do we assist with
development of the Baghdad Operational
Command (BOC) in order to assist with their
development?***

The overall classification of this briefing is:
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(b)(3), (b)(6)

At the conclusion, would like guidance for further refinement and integration into our planning efforts.

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Purpose and Agenda


- References & Framework
- Baghdad Operational Command Initial Seminar
- Training Analysis and Assessment
- MNC-I Staff Training Event
- BCTP Training Assistance Visit
- The Way Ahead

Purpose: Provide a brief concerning the MNC-I assistance to the Baghdad Operational Command to support their activation

As of: 7 Feb 07


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References & Framework



The Baghdad Operational Command was established on the orders of the Prime Minister by the amendment Executive Order Number 1 issued in accordance with his letter 4/2/1 dated 2 Jan 2007. The Terms of Reference (TORs) were produced to provide further direction and guidance on the detailed roles, responsibilities and relationships of the various Iraqi and Coalition Force elements conducting security operations within the Baghdad Operational Command to ensure that the Prime Minister's intent can be met.

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References & Framework



MNF-I FRAGO 07-030


On 20 Jan 07, Multi-National Forces-Iraq directed support to the establishment of the Baghdad Operational Command (BOC) with personnel and equipment.

MNF-I will provide an Advisory Team, initially consisting of three operations/plans staff and three intelligence staff to the BOC as the initial staffing requirement. Translation staff, for both written and oral work, will be required to support MNF-I advisors during their working hours. Additional advisors will be provided depending on emerging requirements, such as a likely Media Center. This manning will be required until Baghdad Security is 100% transitioned to Iraqi Control. An initial review date for this commitment is set for 31 Oct 07.


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References & Framework



MNC-I Directive

On 21 Jan 07, the Chief of Staff, Multi-National Corps-Iraq directed the establishment of an advisory element to support the Baghdad Operational Command. The advisory element was created as the Baghdad Operational Command Advisory Team. The team was designed to assist with development of the Baghdad Operational Command. Initial personnel were dispatched to the International Zone on 23 Jan 07.

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Baghdad Operational Command Seminar

Initial seminar conducted on 20 Jan 07

Hosted by LTG Dempsey with attendance by GEN Casey, LTG Odierno, LTG Lamb, MG Fil, BG Kelly, and other CF leaders.

Dr. Rubie, MoD, LTG Aboud, MG Ali and numerous Iraqi Security Force leaders were in attendance.

Seminar discussed goals, objectives, and C2 for the Baghdad Operational Command

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Baghdad Operational Command Seminar

- 6th and 9th Divisions CHOP to the Baghdad Command on 5 Feb 07. This includes their associated Battle Space.
- CF will remain in the overall lead in Baghdad until 1 March when it transfers to Baghdad Operational Command.
- Mosque Entry
 - Deliberate Mosque entry operations are approved by CG, Baghdad Command.
 - Immediate entry in response to enemy actions will be approved by the Sector Cdr
 - Sensitive Mosques/Shrines will be approved by the PM.
- Operational Reserve
 - 2/9IA is the Headquarters for the Op Res.
 - PM, with consultation of the Crisis Cell, is the authority to commit the Op Res.
 - When employed within Baghdad, Baghdad Command will control the Reserve
 - When employed outside of Baghdad, control will pass to the IGFC
 - Baghdad command will identify either internal forces or work with CF and MOI for forces to occupy battle space vacated by the Op Reserve Units employed.
 - MNSTCI will build a 5th Bde for 9IA IOT facilitate a true Op Res (not committed to battle space)

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<div><div>SECRET//REL to USA and MCFI</div><h2>Center of Gravity Critical Analysis</h2><div></div></div>	
<p><i>Critical Capabilities</i></p> <ol style="list-style-type: none">1. Gather Intelligence2. Conduct staff operations3. Prepare and issue written and verbal orders4. Control Iraqi Security Forces5. Coordinate with Coalition Forces6. Coordinate with GoI and ministries	<p><i>Critical Vulnerabilities</i></p> <ol style="list-style-type: none">1. Physically isolated2. Lack of experience as a cohesive staff3. Absence of SOPs4. Fragile communications architecture5. Leaders are targets
<p><i>Critical Requirement</i></p> <ol style="list-style-type: none">1. Trained staff of professional military officers2. Able to communicate to the units they direct3. Given freedom to act by the GoI4. Impervious to infiltration5. Singular purpose—to defend their Nation	<p><i>Center of Gravity (as it relates to successful execution of command and control mission)</i></p> <ol style="list-style-type: none">1. LTG Aboud2. Trained and proficient staff
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Proposed MNC-I Training Strategy

Ends

- Trained Staff
- Effective (C2) Command and Control mechanisms in-place
- Staff procedures and frameworks fully designed and practiced

Ways

- Direct interaction with BOC staff with CF, ISF, and local governmental officials
- Key Tasks:
 - Exercise C2 of Karkh and Rashid Military Districts
 - Communications systems in-place
 - Staff procedures practiced and defined
 - Relationships between ISF and CF developed
 - Battle Drills built and practiced
 - CCIR and PIR built and synchronized with CF

Means

- Face-to-face engagement
- Execution of training events (training seminar, training assistance visit)
- Foster development of relationships
- Practice coalition and governmental support
- Execute staff procedures
- Information operations
- MNC-I Training Event 24 Feb 07
- BCTP Training Assistance Visit 10-19 Mar 07

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Baghdad Operational Command Development Schedule



- 20 Jan Initial Baghdad Operational Command Seminar
- 31 Jan MND-B Plans and Ops Meeting (LTG Abud will attend this one) followed by a discussion of the proposed MOU
- 31 Jan PM Recon IVO Karkh
- 2 Feb MND-B Commanders Conf and possible visit to IGFC
- 4 Feb Crisis Cell Meeting at PM Residence
- 4 Feb MND-B Targeting Meeting at Adnan
- 6 Feb MND-B Targeting Working Group Meeting
- 8-16 Feb Recons to West Rashid, Nissan, Adhamiya
- 16 Feb Recon to Karkh Area Command HQ and Mansur
- 22 Feb Recon to Karada and Rusafa Area HQ
- 23 Feb Recon to Rashid and Shurta
- 24 Feb MNC-I Training Event
- 10 Mar – 19 Mar BCTP Supported Training Assistance Visit

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OLD KEY TASK:

Defeat terrorists and extremists, irreconcilable insurgents, and individuals actively participating in extra-judicial killings (EJKs)

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 **Training Matrix** 

Baghdad Operational Command

Event	When	How	Effect	Resources	Remarks
Seminar to discuss command and control					
Battlefield circulation					
Participation in targeting meeting with MND-B					

As of: 3 FEB 07

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 **Training Matrix** 

Baghdad Operational Command

Event	When	How	Effect	Resources	Remarks

As of: 7 FEB 07

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Recommended Way Ahead

- Provide strong staff support to staff training exercise

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24 Feb Overall Timeline

- 0900 Patrol / Rhino Brief at Rhino p/u point
- 0915 SP from VBC
- 0950 Arrive at Adnon
- 1000-1400 BOC CPX
- 1345 Rhino Staged at Adnon
- 1400 SP to VBC
- 1445 RP at VBC

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24 Feb Training Framework

- 1000-1015 Introductions
- 1015-1045 CCIR discussion
- 1045-1130 PIR discussion
- 1130-1230 Lunch
- 1230-1300 Battle Drill discussion
- 1300-1350 MAPEX
- 1350-1400 Closing Comments
- 1400 Departure

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